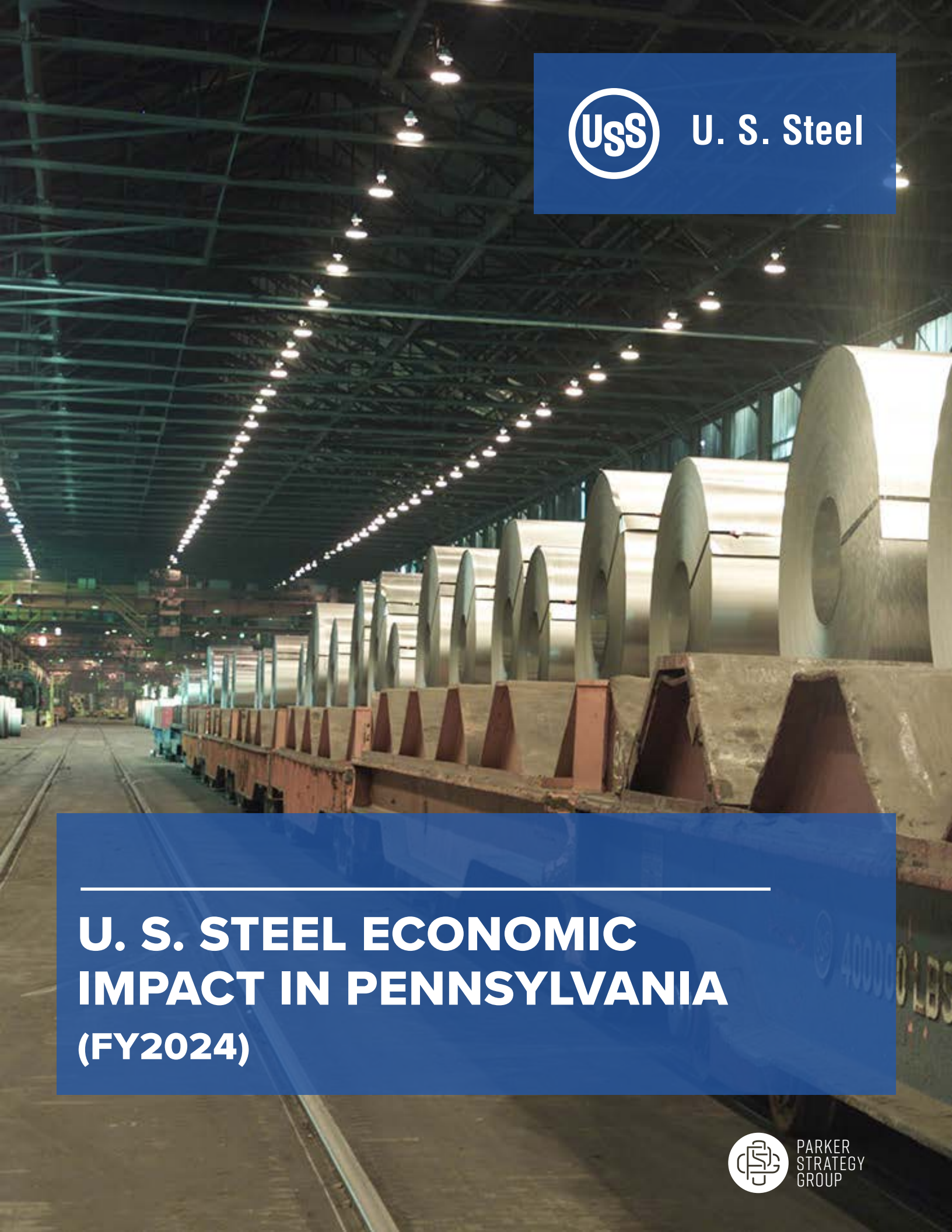


U. S. Steel

U. S. STEEL ECONOMIC IMPACT IN PENNSYLVANIA

(FY2024)

PARKER STRATEGY GROUP

U. S. STEEL IMPACT IN PENNSYLVANIA BY THE NUMBERS: FY2022 to FY2024

INDICATOR	FY2022	FY2024	TREND (% INCREASE)
TOTAL ECONOMIC IMPACT	$3.6 BILLION	$5.6 BILLION	↑ +55.6%
VALUE ADDED TO ECONOMY	$1.9 BILLION	$2.1 BILLION	↑ +10.5%
JOBS SUPPORTED (TOTAL)	11,417 JOBS	13,687 JOBS	↑ +19.9%
DIRECT EMPLOYMENT	3,703 JOBS	3,462 JOBS	↓ -6.5%
STATE AND LOCAL TAX REVENUE	$138.2 MILLION	$216 MILLION	↑ +56.3%
PENNSYLVANIA-BASED SUPPLIERS	777	980	↑ +26.1%
COMMUNITY CONTRIBUTIONS	$3.4 MILLION	$4 MILLION	↑ +17.6%



$5.6 BILLION
IN TOTAL ECONOMIC IMPACT

13,687 JOBS
TOTAL JOBS SUPPORTED AND SUSTAINED

$216 MILLION
IN TOTAL STATE AND LOCAL TAX REVENUE



DRIVING IMPACT IN THE KEYSTONE STATE

PA

U. S. STEEL IN PENNSYLVANIA BY THE NUMBERS



$5.6B

in total economic impact



13,687

total jobs supported and sustained



$216M

in total state and local tax revenue



980

Pennsylvania-based suppliers

EXPANDING ECONOMIC IMPACT ACROSS THE COMMONWEALTH

U. S. Steel's economic impact across the Commonwealth continues to expand, driven by targeted capital investments, operational excellence, and the resilience of our workforce and supply chain in Pennsylvania. Between FY2022 and FY2024, the company's total economic contribution in Pennsylvania grew from **$3.6 billion to $5.6 billion—a 55.6% increase** fueled by consistent production levels, strong partnerships with Pennsylvania-based suppliers, and an enduring commitment to the Commonwealth's communities and economy.

Value added increased from $1.9 billion (FY2022) to $2.1 billion in FY2024 (10.5%).

U. S. STEEL PENNSYLVANIA ECONOMIC AND VALUE ADDED IMPACT (FY2024)

	DIRECT	INDIRECT	INDUCED	TOTAL
ECONOMIC IMPACT	$3,022,130,545	$1,690,466,222	$862,007,716	$5,574,604,483
VALUE ADDED	$755,368,644	$817,862,715	$540,951,148	$2,114,182,507

Source: Parker Strategy Group using data from U. S. Steel in IMPLAN

BUILDING PENNSYLVANIA'S WORKFORCE STRENGTH

U. S. Steel supports **13,687 jobs** in Pennsylvania, representing a 19.9% increase since FY2022. Indirect and induced jobs expanded to 10,225 total (5,527 indirect and 4,698 induced). U. S. Steel's Pennsylvania workforce, anchored by more than 3,400 high-wage jobs, is locally grounded and highly skilled, contributing significantly to the region's economic stability and long-term growth. Over this period, job levels shifted as the company continued modernizing operations, restructuring certain corporate functions, and navigating tight labor markets for specialized industrial talent. These changes represent a modest share of U. S. Steel's Pennsylvania workforce and do not materially alter the company's overall economic contribution to the Commonwealth.

U. S. STEEL EMPLOYMENT IMPACT IN PENNSYLVANIA (JOBS)

	DIRECT	INDIRECT	INDUCED	TOTAL
EMPLOYMENT IMPACT (JOBS)	3,462	5,527	4,698	13,687

Source: Parker Strategy Group using data from U. S. Steel in IMPLAN

"The ripple effect across the Mon Valley due to the U.S. Steel–Nippon Steel partnership will bolster job retention and create new jobs. The scale of investment going toward modernizing the plant hasn't been seen since my grandfather first started working there, and it will lead to a massive, positive environmental impact in the region."

-Barāta Bey, President, African American Chamber of Commerce

KEEPING TAX DOLLARS WORKING FOR PENNSYLVANIA

In FY2024, U. S. Steel generated an estimated **$216 million** in total state and local tax contributions within Pennsylvania. These revenues flow through the Commonwealth's tax system to support vital public services, including funding for Pennsylvania's public schools, transportation infrastructure, public safety, and local government operations. Through these tax payments, U. S. Steel helps strengthen the communities and workforce that are central to Pennsylvania's industrial and economic success.

PENNSYLVANIA LOCAL AND STATE TAX IMPACT

IMPACT	TOTAL
DIRECT	$84,977,334
INDIRECT	$77,886,835
INDUCED	$53,163,297
TOTAL	$216,027,466

Source: Parker Strategy Group using data from U. S. Steel in IMPLAN

U. S. STEEL'S TAX IMPACT GENERATES REVENUE FOR PENNSYLVANIA—AND IMPORTANTLY, STRENGTHENS HOMETOWNS ACROSS THE COMMONWEALTH.

STRENGTHENING PENNSYLVANIA'S LOCAL SUPPLY CHAIN

U. S. Steel's Pennsylvania operations continue to strengthen connections with local businesses across the state. The company worked with 777 Pennsylvania-based suppliers in FY2022 and expanded to 980 in FY2024—a steady increase that reflects our ongoing commitment to sourcing close to home and investing in regional strength.

- Gradual growth in sourcing of materials, components, and technology from Pennsylvania-based firms enhances reliability and supports local industry.
- Stronger partnerships with small and mid-sized businesses help build a more resilient and self-sustaining supply chain.
- Consistent investment in regionally based procurement ensures that Pennsylvania's industrial economy remains durable and adaptive over time.

EACH PRODUCT MADE BY U. S. STEEL IN PENNSYLVANIA CARRIES THE PRIDE OF LOCAL PEOPLE, LOCAL BUSINESSES, AND A SHARED COMMITMENT TO THE COMMONWEALTH'S FUTURE.



BUILT IN PENNSYLVANIA, POWERED BY LOCAL PARTNERSHIPS

In FY2024, U. S. Steel and its Pennsylvania employees contributed **$4 million** through charitable giving, volunteer service, and community sponsorships[1]. These investments supported local schools and youth programs, strengthened public safety and first responder resources, expanded access to healthcare, and bolstered small businesses across the Commonwealth. Highlights included U. S. Steel's support of the Tree Pittsburgh's Giving Grove orchard and "One Tree Per Child" programs along with the revitalization of the Woodland Hills High School Fitness Center and the Homeville Elementary School's playground, underscoring our commitment to sustainability and improved educational outcomes for local students. In FY2024, U. S. Steel's longstanding partnerships with the Pittsburgh Penguins and the Pittsburgh Steelers to support programs such as Reading Champions and Steelers STEM program, which have continued to support the educational outcomes of local students.

Employees demonstrated remarkable generosity, giving both their time and financial resources to strengthen their communities. Together, they contributed an estimated 43,000 volunteer hours—valued at $1.5 million—along with $517,500 in charitable donations. In total, employee giving reached $2 million, helping to drive a $4 million community impact across Pennsylvania.

U. S. STEEL COMMUNITY IMPACT

U. S. STEEL CORPORATE GIVING	$2 MILLION
U. S. STEEL EMPLOYEE GIVING AND VOLUNTEERISM	$2 MILLION

Source: Parker Strategy Group using data from U. S. Steel in IMPLAN

"Even before the U. S. Steel–Nippon Steel partnership, every year they would come ask 'what do you need?' U. S. Steel offered to build a stainless-steel pavilion; they help schools in the area with reading programs in partnership with the Pittsburgh Penguins; and have helped support local veterans' programs. You don't have to ask for help from U. S. Steel because that's who they are. U. S. Steel is community."

-Chris Kelly, Mayor of the Borough of West Mifflin

IN PENNSYLVANIA, U. S. STEEL INVESTS, COLLABORATES, AND STAYS ENGAGED AT THE COMMUNITY LEVEL FOR THE LONG HAUL, BECAUSE OUR STRENGTH BEGINS AT HOME.



[1]Employee giving estimates are based on the national value of a volunteer hour in Pennsylvania ($34.79) from the University of Maryland's Do Good Institute and the U.S. Census. AmeriCorps and U.S. Census research shows that approximately 31% of Pennsylvanians volunteer and 29.1% donate to charity.

STRATEGIC GROWTH: THE NIPPON STEEL PARTNERSHIP

In 2025, U. S. Steel entered a historic partnership with Nippon Steel Corporation. Together, Nippon Steel and U. S. Steel will be a world-leading steelmaker, with best-in-class technologies and manufacturing capabilities.

This partnership will strengthen U. S. Steel and American manufacturing and bring a massive investment that will support our communities and families for generations to come.

FORGING STRENGTH, POWERING PROGRESS

Across Pennsylvania, U. S. Steel is growing stronger, more sustainable, and more connected to the communities we serve. Between FY2022 and FY2024, Pennsylvania operations demonstrated measurable progress:

- Economic impact increased 55.6%, rising from $3.6 billion to $5.6 billion.
- Jobs footprint expanded 19.9%, supporting 13,687 total positions across the state.
- Local partnerships deepened, with a steady rise in Pennsylvania-based suppliers and community collaborations.
- Sustainability efforts advanced, from environmental stewardship initiatives to investments in cleaner, more efficient production.

U. S. STEEL IS PRODUCING PROGRESS—POWERING PENNSYLVANIA'S ECONOMY, COMMUNITIES, AND FUTURE.



ABOUT THE STUDY

METHODOLOGY

The economic impact analysis presented in this report was conducted using IMPLAN, an input–output modeling software that estimates the multiplier effects of economic activity. IMPLAN derives these multipliers from industry data collected by the U.S. Bureau of Labor Statistics and other federal sources. Actual financial and employment data were provided by U. S. Steel and analyzed within IMPLAN. A detailed technical appendix describing the full methodology is available upon request.

KEY DEFINITIONS

Total Economic Impact – Includes the effects of operating expenditures, capital investments, labor income, and the value added to the economy as a result of U. S. Steel's activities.

Value Added – The total market value of all final goods and services produced within the region in a given period of time.

Direct Impact – All direct expenditures by U. S. Steel, including operating, capital, and payroll/benefits.

Indirect Impact – The ripple effects generated when local industries purchase goods and services from other local industries in the supply chain.

Induced Impact – The additional economic activity generated by household spending of earnings by U. S. Steel employees and employees of its suppliers.

Direct Employment – Total number of employees (full-time and part-time) at U. S. Steel.

Indirect Employment – Jobs created in the supply chain as a result of U. S. Steel's economic activity.

Induced Employment – Jobs created in the broader economy as a result of household spending by employees of U. S. Steel and its suppliers.


U. S. Steel
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