

including right here in Pennsylvania. We believe our business thrives when we are actively engaged and involved in the communities where we make steel. Across our Commonwealth, we are committed to positively impacting the

U. S. Steel is proud to partner with communities across the country —

life in those communities, and to supporting projects and opportunities that advance safety, education and environmental stewardship. <u>CLICK HERE</u> to watch how U. S. Steel is building the future of steel right here.

communities that we call home, to enhancing and improving quality of

We wouldn't be U. S. Steel without you.

Last chance to share your opinion on U. S. Steel's reputation! Answer this

TAKE OUR FALL SURVEY

brief, anonymous survey by Oct. 31. Our Fall U. S. Steel Reputation Survey is open. Your feedback helps us listen, learn, and grow with our community. Please take a few minutes to share your thoughts—we're so

grateful for your input that the first 50 who respond can donate \$50 each to the charity of their choice Click Here for Survey

As of this publication, #14 battery has been safely restarted and operating

as planned with safety and environment compliance as our top priorities

STATEMENT



• Shortly after the incident, we prohibited the use of high-pressure water for valve cleaning, as we review best practices. • We are conducting a thorough review and restructuring of our Management of Change program, which assesses proposed changes in procedures and evaluates risk.

We are reviewing corporate governance documents and adjusting

language, as appropriate, to provide more detailed guidelines.

Employees will be trained on any program or procedure changes that are

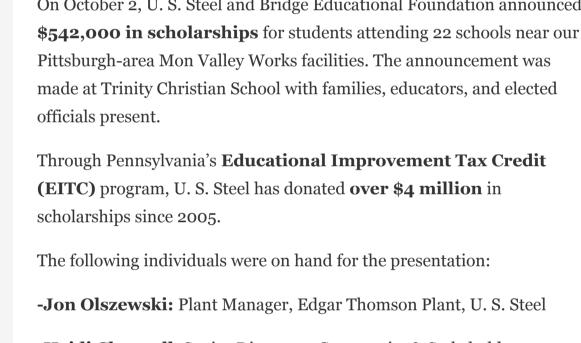
strengthened several safety protocols based on what we've learned.

implemented. Throughout this process, our top priority continues to be the safety and well-being of our employees, their families, and our communities. Safety

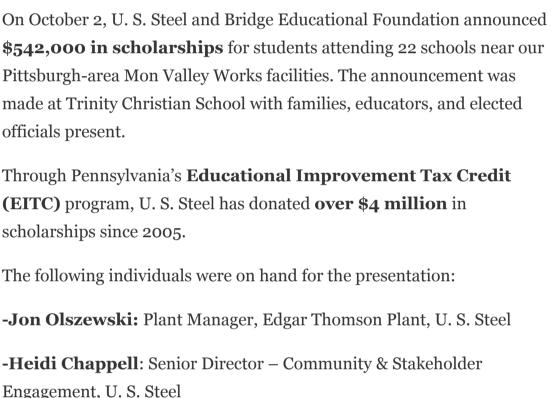
First will always be our core value.

PROUD PARTNER

Read EDT's update <u>here</u>.



Engagement, U. S. Steel



-PA State Senator Jay Costa Thank you to the schools, families, and leaders who make this partnership meaningful and enable better, brighter futures for families across the Mon Valley.

On October 18, 2025, U. S. Steel sponsored and participated in the

Pittsburgh Walk to End Alzheimer's, joining more than 2,400

communities, successfully raised \$787,770 to benefit the Alzheimer's

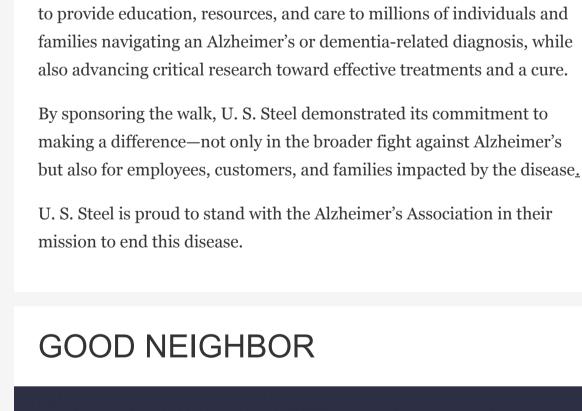
Sponsorship funds and money raised will support the association's efforts

participants in a powerful show of support for those affected by

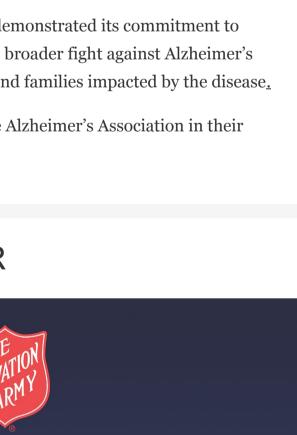
The event, part of a nationwide movement held in over **600**

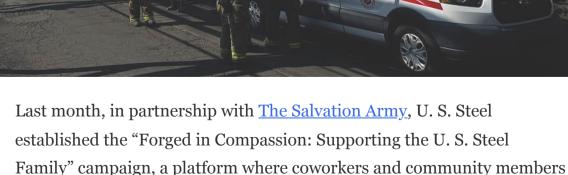
Alzheimer's and other forms of dementia.

-Natalie Nutt: Executive Director, Bridge Educational Foundation



Association.





EMERGENCY DISASTER SERVICES

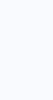
remain hospitalized. The generosity, care, and kindness demonstrated by people from across our facilities and communities has been a true gift to those who were critically affected by the event. U_S_Steel

100% distributed to the immediate families of the deceased, as

well as those who suffered significant injuries and were or







u-s-steel

U. S. Steel

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Your responses are anonymous



FORGED IN COMPASSION

THANK YOU FOR STANDING TOGETHER

Thanks to your incredible generosity and support

could make contributions to those impacted by the Aug. 11 incident at Clairton. On Sept. 30, the final day of the campaign, donations totaled \$129,324.45 - funds managed by The Salvation Army, matched by U. S. Steel, and

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