



U. S. STEEL CORPORATION

Historical Segment Financial and Operational Data

June 30, 2024

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August 1, 2024

FINANCIAL (\$Millions)	Year 2019	Year 2020	Year 2021	1st Qtr. 2022	2nd Qtr. 2022	3rd Qtr. 2022	4th Qtr. 2022	Year 2022	1st Qtr. 2023	2nd Qtr. 2023	3rd Qtr. 2023	4th Qtr. 2023	Year 2023	1st Qtr. 2024	2nd Qtr. 2024
Net Sales															
Flat-rolled products (a)	\$9,560	\$7,279	\$12,358	\$3,006	\$3,871	\$3,352	\$2,643	\$12,872	\$2,660	\$3,049	\$2,834	\$2,566	\$11,109	\$2,453	\$2,687
Mini Mill	-	-	3,516	848	985	662	552	3,047	623	788	669	598	2,678	703	601
U. S. Steel Europe (b)	2,420	1,970	4,266	1,255	1,346	927	728	4,256	844	1,039	844	823	3,550	925	750
Tubular products (c)	1,191	646	809	312	383	425	496	1,616	506	398	314	334	1,552	275	243
Other Businesses (d)	168	162	101	2	5	3	(1)	9	4	3	1	2	10	2	1
Segment Sales	\$13,339	\$10,057	\$21,050	\$5,423	\$6,590	\$5,369	\$4,418	\$21,800	\$4,637	\$5,277	\$4,662	\$4,323	\$18,899	\$4,358	\$4,282
Intersegment sales	(402)	(316)	(775)	(189)	(300)	(166)	(80)	(735)	(167)	(269)	(231)	(179)	(846)	(198)	(164)
Net Sales	\$12,937	\$9,741	\$20,275	\$5,234	\$6,290	\$5,203	\$4,338	\$21,065	\$4,470	\$5,008	\$4,431	\$4,144	\$18,053	\$4,160	\$4,118

Earnings (Loss) Before Interest, Income Taxes, Depreciation and Amortization (EBITDA)

Flat-rolled products (a) (e)	\$652	(\$100)	\$3,176	\$652	\$918	\$644	\$296	\$2,507	\$140	\$377	\$378	\$128	\$1,023	\$156	\$310
Mini Mill	0	0	1,357	318	309	40	(28)	639	52	173	84	74	383	145	74
U. S. Steel Europe (b)	35	106	1,073	287	302	(12)	(48)	529	(12)	97	10	3	98	46	21
Tubular products (c)	(21)	(140)	48	89	119	167	217	592	244	169	99	126	638	69	42
Other Businesses (d)	45	(28)	(7)	7	(12)	22	6	23	3	(12)	7	(1)	(3)	(2)	(4)
Adjusted EBITDA	\$711	(\$162)	\$5,647	\$1,353	\$1,636	\$861	\$443	\$4,290	\$427	\$804	\$578	\$330	\$2,139	\$414	\$443
Other items not allocated to segments (e)	(325)	(270)	90	(37)	(184)	(49)	(72)	(339)	(17)	(16)	(71)	(320)	(424)	(50)	(45)
EBITDA	\$386	(\$432)	\$5,737	\$1,316	\$1,452	\$812	\$371	\$3,951	\$410	\$788	\$507	\$10	\$1,715	\$364	\$398

Capitalization (For the Three Months June 30, 2024)

Share Price as of June 30, 2024	\$37.80
Common weighted average shares outstanding - diluted (in thousands)	254.2

Equity / Market Cap (diluted, \$ millions) **9,611**
Net Debt (\$ millions) **2,209**
Enterprise Value (\$ millions) **11,820**
EV / '24/'25 EBITDA Consensus^(f) **6.9x**

(a) Includes the domestic production and sale of flat-rolled steel mill products including semi finished, sheet, plate and tin mill products, the production and sale of iron ore (taconite pellets), and all domestic coke operations.

(b) Includes the production and sale of steel mill products and coke from operations located in the Slovak Republic.

(c) Includes the domestic production and sale of seamless and electric resistance welded (ERW) tubular steel mill products.

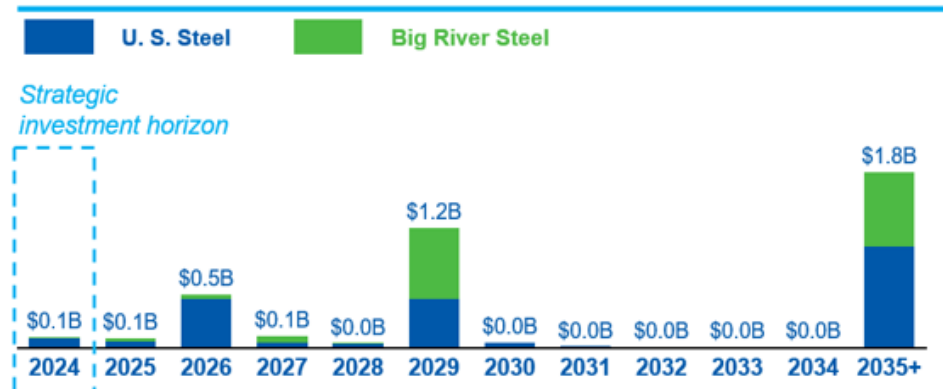
In 2020, U. S. Steel indefinitely idled ERW producing Lone Star Tubular Operations and seamless producing Lorain Tubular Operations. Today, the Tubular segment produces 100% seamless tubular steel mill product.

(d) Includes railway and real estate activities. Railway activities ceased on July 28, 2021 with the sale of Transtar, LLC

(e) 2022 contains a \$3M Q3 retroactive wage adjustment that is only shown on a YTD basis

(f) Bloomberg average consensus of \$1,522M for 2024 EBITDA and \$1,909M for 2025 EBITDA as of August 1, 2024.

Note, figures shown above may not sum to their respective totals due to rounding.

Debt maturity profile, in billions, as of 6/30/2024


NORTH AMERICAN FLAT-ROLLED SEGMENT

	Shipments (a)	Average Price / Ton	EBIT (b)	Depreciation	EBITDA (b)	EBITDA / Ton	Calculated Cost / Ton*	Calculated Sales**	Net Sales***	Capex	Raw Steel Production	Raw Steel Utilization (c)
Quarterly:												
1Q 2019	2,725	\$798	\$95	\$104	\$199	\$73	\$763	\$2,175	\$2,474	\$247	3,075	73%
2Q 2019	2,804	\$779	\$134	\$110	\$244	\$87	\$731	\$2,184	\$2,634	\$254	2,984	70%
3Q 2019	2,654	\$732	\$46	\$121	\$167	\$63	\$715	\$1,943	\$2,363	\$263	2,783	65%
4Q 2019	2,517	\$699	(\$79)	\$121	\$42	\$17	\$730	\$1,759	\$2,089	\$179	2,567	60%
1Q 2020	2,509	\$711	(\$35)	\$121	\$86	\$34	\$725	\$1,784	\$2,036	\$192	3,148	74%
2Q 2020	1,790	\$721	(\$329)	\$126	(\$203)	(\$113)	\$905	\$1,291	\$1,539	\$118	1,468	35%
3Q 2020	2,155	\$712	(\$159)	\$126	(\$33)	(\$15)	\$786	\$1,534	\$1,799	\$81	2,207	52%
4Q 2020	2,257	\$731	(\$73)	\$123	\$50	\$22	\$763	\$1,650	\$1,905	\$93	2,490	58%
1Q 2021	2,332	\$888	\$157	\$120	\$277	\$119	\$821	\$2,071	\$2,315	\$74	2,581	62%
2Q 2021	2,326	\$1,078	\$594	\$124	\$718	\$309	\$823	\$2,507	\$3,054	\$93	2,485	59%
3Q 2021	2,328	\$1,325	\$1,030	\$120	\$1,150	\$494	\$883	\$3,085	\$3,577	\$105	2,634	61%
4Q 2021	2,032	\$1,432	\$904	\$127	\$1,031	\$507	\$987	\$2,910	\$3,412	\$150	2,181	51%
1Q 2022	1,947	\$1,368	\$529	\$123	\$652	\$335	\$1,096	\$2,663	\$3,006	\$117	2,205	68%
2Q 2022	2,365	\$1,339	\$793	\$125	\$918	\$388	\$1,004	\$3,167	\$3,871	\$112	2,424	74%
3Q 2022	2,176	\$1,232	\$518	\$126	\$644	\$296	\$994	\$2,681	\$3,352	\$136	2,265	68%
4Q 2022	1,885	\$1,086	\$171	\$125	\$296	\$157	\$995	\$2,047	\$2,643	\$138	1,952	59%
1Q 2023	2,278	\$1,012	(\$7)	\$147	\$140	\$61	\$1,015	\$2,305	\$2,660	\$139	2,393	74%
2Q 2023	2,235	\$1,088	\$231	\$146	\$377	\$169	\$985	\$2,432	\$3,049	\$104	2,529	77%
3Q 2023	2,159	\$1,036	\$225	\$153	\$378	\$175	\$932	\$2,237	\$2,834	\$132	2,390	72%
4Q 2023	2,034	\$978	(\$31)	\$159	\$128	\$63	\$993	\$1,989	\$2,566	\$161	2,087	63%
1Q 2024	2,049	\$1,054	\$34	\$122	\$156	\$76	\$1,037	\$2,160	\$2,453	\$139	2,111	64%
2Q 2024	2,045	\$1,051	\$183	\$127	\$310	\$152	\$962	\$2,149	\$2,687	\$125	2,072	63%
Annual:												
2019	10,700	\$753	\$196	\$456	\$652	\$61	\$735	\$8,057	\$9,560	\$943	11,409	67%
2020	8,711	\$718	(\$596)	\$496	(\$100)	(\$11)	\$786	\$6,254	\$7,279	\$484	9,313	55%
2021	9,018	\$1,172	\$2,685	\$491	\$3,176	\$352	\$874	\$10,569	\$12,358	\$422	9,881	58%
2022	8,373	\$1,261	\$2,008	\$499	\$2,507	\$299	\$1,021	\$10,558	\$12,872	\$503	8,846	67%
2023	8,706	\$1,030	\$418	\$605	\$1,023	\$118	\$982	\$8,967	\$11,109	\$536	9,399	71%

* Calculated Cost per ton is average price per ton minus EBIT per ton

** Calculated Sales represent revenues from the sale of steel products only and is calculated as shipments times average realized price per ton.

*** Net Sales includes sales of steel, steel production by-products, coke and coke by-products, iron ore pellets, and intersegment sales.

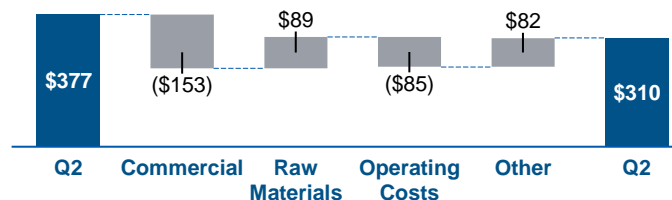
(a) Excludes intersegment transfers.

(b) Retroactively adjusted for the reclassification of stock-based compensation expense. EBIT and EBITDA amounts were adjusted due to the retrospective application of accounting standards update 2017-07, "Compensation-Retirement Benefits" that was effective January 1, 2018.

(c) October 1, 2015 to December 2021 annual raw steel capability was 17.0 million net tons. Starting January 2022 annual raw steel capability is 13.2 million net tons. The denominator of the utilization includes any idled blast furnaces, if applicable at the time.

Note, figures shown above may not sum to their respective totals due to rounding.

EBITDA Bridge, Q2 2023 vs. Q2 2024 (\$ millions)



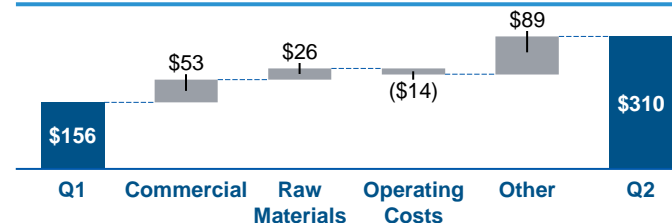
Commercial: The unfavorable impact is primarily the result of lower shipment volumes and lower average realized prices.

Raw Materials: The favorable impact is primarily related to lower additions, coal, and scrap costs.

Operating Costs: The unfavorable impact is primarily the result of higher labor costs and outage spending.

Other: The favorable impact is primarily the result of lower profit-based payments and lower energy costs.

EBITDA Bridge, Q1 2024 vs. Q2 2024 (\$ millions)



Commercial: The favorable impact is primarily the result of higher commercial pellet sales.

Raw Materials: The favorable impact is primarily the result of lower coal and scrap costs.

Operating Costs: The unfavorable impact is primarily the result of higher outage spending.

Other: The favorable impact is primarily the result of favorable derivative sales and lower energy costs, partially offset by higher profit-based payments.

	Shipments (a)	Average Price / Ton	EBIT	Depreciation	EBITDA	EBITDA / Ton	Calculated Cost / Ton*	Calculated Sales**	Net Sales***	Capex	Raw Steel Production	Raw Steel Utilization (b)
Quarterly:												
1Q 2021	447	\$967	\$132	\$30	\$162	\$362	\$672	\$432	\$512	\$36	510	75%
2Q 2021	616	\$1,207	\$284	\$40	\$324	\$526	\$746	\$744	\$901	\$20	747	91%
3Q 2021	608	\$1,517	\$424	\$40	\$464	\$763	\$820	\$922	\$1,105	\$46	750	90%
4Q 2021	559	\$1,490	\$366	\$41	\$407	\$728	\$835	\$833	\$998	\$229	681	82%
1Q 2022	507	\$1,372	\$278	\$40	\$318	\$627	\$824	\$696	\$848	\$211	601	74%
2Q 2022	615	\$1,331	\$270	\$39	\$309	\$502	\$892	\$819	\$985	\$179	750	91%
3Q 2022	529	\$1,096	\$1	\$39	\$40	\$76	\$1,094	\$580	\$662	\$320	616	74%
4Q 2022	636	\$786	(\$68)	\$40	(\$28)	(\$44)	\$893	\$500	\$552	\$449	683	82%
1Q 2023	659	\$794	\$12	\$40	\$52	\$79	\$776	\$523	\$623	\$563	759	93%
2Q 2023	587	\$1,011	\$132	\$41	\$173	\$295	\$786	\$593	\$788	\$488	749	91%
3Q 2023	561	\$901	\$42	\$42	\$84	\$150	\$826	\$505	\$669	\$423	693	83%
4Q 2023	617	\$807	\$29	\$45	\$74	\$120	\$760	\$498	\$598	\$425	752	89%
1Q 2024	568	\$977	\$99	\$46	\$145	\$255	\$803	\$555	\$703	\$463	717	87%
2Q 2024	562	\$869	\$28	\$47	\$74	\$132	\$819	\$488	\$601	\$475	725	88%
Annual:												
2021	2,230	\$1,314	\$1,206	\$151	\$1,357	\$609	\$773	\$2,930	\$3,516	\$331	2,688	81%
2022	2,287	\$1,134	\$481	\$158	\$639	\$279	\$924	\$2,593	\$3,047	\$1,159	2,650	80%
2023	2,424	\$875	\$215	\$168	\$383	\$158	\$786	\$2,121	\$2,678	\$1,899	2,953	89%

* Calculated Cost per ton is average price per ton minus EBIT per ton

** Calculated Sales represent revenues from the sale of steel products only and is calculated as shipments times average realized price per ton.

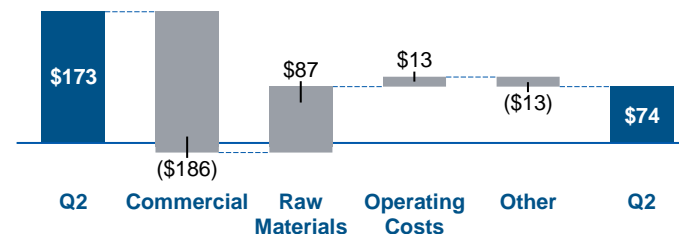
*** Net Sales includes sales of steel and steel production by-products.

(a) Excludes intersegment transfers.

(b) Annual raw steel capability is 3.3 million net tons.

Note, figures shown above may not sum to their respective totals due to rounding.

EBITDA Bridge, Q2 2023 vs. Q2 2024 (\$ millions)



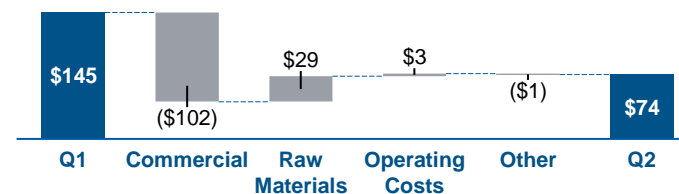
Commercial: The unfavorable impact is primarily the result of lower average realized prices and lower shipment volumes.

Raw Materials: The favorable impact is primarily the result of lower metallics costs.

Operating Costs: The favorable impact is primarily the result of lower spending and labor costs.

Other: The unfavorable impact is primarily the result of higher construction and related start-up costs associated with strategic projects partially offset by lower profit-based payments.

EBITDA Bridge, Q1 2024 vs. Q2 2024 (\$ millions)



Commercial: The unfavorable impact is primarily the result of lower average realized prices.

Raw Materials: The favorable impact is primarily the result of lower metallics costs.

Operating Costs: The change is not material.

Other: The change is not material.

	Shipments (a)	Average Price / Ton	EBIT (b)	Depreciation	EBITDA (b)	EBITDA / Ton	Calculated Cost / Ton*	Calculated Sales**	Net Sales***	Capex	Raw Steel Production	Raw Steel Utilization (c)
Quarterly:												
1Q 2019	1,064	\$670	\$29	\$23	\$52	\$49	\$643	\$713	\$740	\$34	1,159	94%
2Q 2019	1,004	\$652	(\$10)	\$23	\$13	\$13	\$662	\$655	\$681	\$41	1,148	92%
3Q 2019	765	\$656	(\$46)	\$23	(\$23)	(\$30)	\$716	\$502	\$521	\$36	823	65%
4Q 2019	757	\$622	(\$30)	\$23	(\$7)	(\$9)	\$662	\$471	\$478	\$42	773	61%
1Q 2020	801	\$611	(\$14)	\$23	\$9	\$11	\$628	\$489	\$506	\$34	882	71%
2Q 2020	610	\$632	(\$26)	\$23	(\$3)	(\$5)	\$675	\$386	\$404	\$14	645	52%
3Q 2020	790	\$608	\$13	\$26	\$39	\$49	\$592	\$480	\$496	\$16	873	69%
4Q 2020	840	\$652	\$36	\$25	\$61	\$73	\$609	\$548	\$564	\$15	966	77%
1Q 2021	1,043	\$748	\$105	\$25	\$130	\$125	\$647	\$780	\$799	\$14	1,197	97%
2Q 2021	1,167	\$905	\$207	\$25	\$232	\$199	\$728	\$1,056	\$1,079	\$12	1,279	103%
3Q 2021	1,064	\$1,143	\$394	\$24	\$418	\$393	\$773	\$1,216	\$1,248	\$13	1,274	101%
4Q 2021	1,028	\$1,075	\$269	\$24	\$293	\$285	\$813	\$1,105	\$1,140	\$18	1,181	94%
1Q 2022	1,110	\$1,109	\$264	\$23	\$287	\$259	\$871	\$1,231	\$1,255	\$17	1,088	88%
2Q 2022	1,067	\$1,217	\$280	\$22	\$302	\$283	\$955	\$1,299	\$1,346	\$17	1,216	98%
3Q 2022	867	\$1,021	(\$32)	\$20	(\$12)	(\$14)	\$1,058	\$885	\$927	\$19	946	75%
4Q 2022	715	\$957	(\$68)	\$20	(\$48)	(\$67)	\$1,052	\$684	\$728	\$37	589	47%
1Q 2023	883	\$909	(\$34)	\$22	(\$12)	(\$14)	\$948	\$803	\$844	\$26	1,092	89%
2Q 2023	1,034	\$965	\$72	\$25	\$97	\$94	\$895	\$998	\$1,039	\$16	1,213	97%
3Q 2023	958	\$852	(\$13)	\$23	\$10	\$10	\$866	\$816	\$844	\$24	990	79%
4Q 2023	1,024	\$770	(\$21)	\$24	\$3	\$3	\$791	\$788	\$823	\$43	1,100	87%
1Q 2024	1,072	\$830	\$16	\$30	\$46	\$43	\$815	\$890	\$925	\$28	1,079	87%
2Q 2024	875	\$821	(\$10)	\$31	\$21	\$24	\$832	\$718	\$750	\$27	980	79%
Annual:												
2019	3,590	\$652	(\$57)	\$92	\$35	\$10	\$668	\$2,341	\$2,420	\$153	3,903	78%
2020	3,041	\$626	\$9	\$97	\$106	\$35	\$623	\$1,904	\$1,970	\$79	3,366	67%
2021	4,302	\$966	\$975	\$98	\$1,073	\$249	\$739	\$4,156	\$4,266	\$57	4,931	99%
2022	3,759	\$1,090	\$444	\$85	\$529	\$141	\$972	\$4,097	\$4,256	\$90	3,839	77%
2023	3,899	\$873	\$4	\$94	\$98	\$25	\$872	\$3,404	\$3,550	\$109	4,395	88%

* Calculated Cost per ton is average price per ton minus EBIT per ton

** Calculated Sales represent revenues from the sale of steel products only and is calculated as shipments times average realized price per ton.

*** Net Sales includes sales of steel, steel production by-products, coke, and intersegment sales.

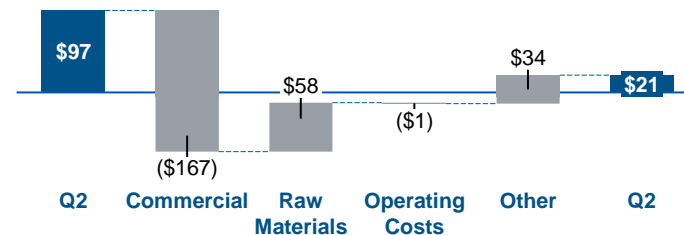
(a) Excludes intersegment transfers.

(b) EBIT and EBITDA amounts were adjusted due to the retrospective application of accounting standards update 2017-07, "Compensation-Retirement Benefits" that was effective January 1, 2018.

(c) Annual raw steel capability is 5.0 million net tons. The denominator of the utilization includes any idled blast furnaces, if applicable at the time.

Note, figures shown above may not sum to their respective totals due to rounding.

EBITDA Bridge, Q2 2023 vs. Q2 2024 (\$ millions)



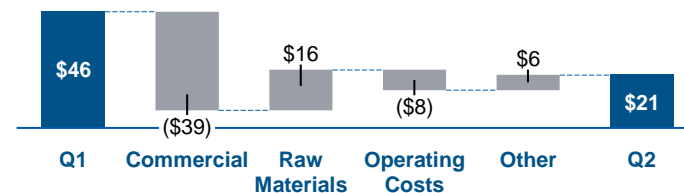
Commercial: The unfavorable impact is primarily the result of lower average realized prices and lower shipment volumes.

Raw Materials: The favorable impact is primarily the result of lower coal and iron ore costs.

Operating Costs: The change is not material.

Other: The favorable impact is primarily the result of lower energy cost.

EBITDA Bridge, Q1 2024 vs. Q2 2024 (\$ millions)



Commercial: The unfavorable impact is primarily the result of lower shipment volumes and lower average realized prices.

Raw Materials: The favorable impact is primarily the result of lower iron ore and coal costs.

Operating Costs: The unfavorable impact is primarily the result of higher spending and labor costs.

Other: The favorable impact is primarily the result of lower energy cost.

	Shipments (a)	Average Price / Ton	EBIT (b)	Depreciation	EBITDA (b)	EBITDA / Ton	Calculated Cost / Ton*	Calculated Sales**	Net Sales***	Capex	Raw Steel Production	Raw Steel Utilization (c)
Quarterly:												
1Q 2019	207	\$1,549	\$10	\$11	\$21	\$101	\$1,501	\$321	\$345	\$19	-	-
2Q 2019	195	\$1,524	(\$6)	\$12	\$6	\$31	\$1,555	\$297	\$317	\$29	-	-
3Q 2019	174	\$1,417	(\$25)	\$11	(\$14)	(\$80)	\$1,561	\$247	\$263	\$49	-	-
4Q 2019	193	\$1,298	(\$46)	\$12	(\$34)	(\$176)	\$1,536	\$251	\$266	\$48	-	-
1Q 2020	187	\$1,283	(\$48)	\$13	(\$35)	(\$187)	\$1,540	\$240	\$258	\$54	-	-
2Q 2020	132	\$1,288	(\$47)	\$7	(\$40)	(\$303)	\$1,644	\$170	\$185	\$40	-	-
3Q 2020	71	\$1,230	(\$52)	\$8	(\$44)	(\$620)	\$1,962	\$87	\$96	\$39	-	-
4Q 2020	74	\$1,267	(\$32)	\$11	(\$21)	(\$284)	\$1,699	\$94	\$107	\$26	16	7%
1Q 2021	89	\$1,372	(\$29)	\$12	(\$17)	(\$191)	\$1,698	\$122	\$138	\$12	93	42%
2Q 2021	105	\$1,633	\$0	\$11	\$11	\$105	\$1,633	\$171	\$187	\$22	114	51%
3Q 2021	123	\$1,702	\$0	\$12	\$12	\$98	\$1,702	\$209	\$222	\$12	117	52%
4Q 2021	127	\$1,968	\$30	\$12	\$42	\$331	\$1,732	\$250	\$262	\$5	140	62%
1Q 2022	128	\$2,349	\$77	\$12	\$89	\$695	\$1,747	\$301	\$312	\$4	156	70%
2Q 2022	136	\$2,727	\$107	\$12	\$119	\$875	\$1,940	\$371	\$383	\$3	168	75%
3Q 2022	126	\$3,217	\$155	\$12	\$167	\$1,325	\$1,987	\$405	\$425	\$3	173	76%
4Q 2022	133	\$3,616	\$205	\$12	\$217	\$1,632	\$2,075	\$481	\$496	\$7	137	60%
1Q 2023	131	\$3,757	\$232	\$12	\$244	\$1,863	\$1,986	\$492	\$506	\$12	171	77%
2Q 2023	111	\$3,493	\$157	\$12	\$169	\$1,523	\$2,079	\$388	\$398	\$5	129	57%
3Q 2023	104	\$2,927	\$87	\$12	\$99	\$952	\$2,090	\$304	\$314	\$7	111	49%
4Q 2023	132	\$2,390	\$113	\$13	\$126	\$955	\$1,534	\$315	\$334	\$8	157	69%
1Q 2024	114	\$2,267	\$57	\$12	\$69	\$605	\$1,767	\$258	\$275	\$10	146	65%
2Q 2024	109	\$2,108	\$29	\$12	\$42	\$385	\$1,842	\$230	\$243	\$4	117	52%
Annual:												
2019	769	\$1,450	(\$67)	\$46	(\$21)	(\$27)	\$1,537	\$1,115	\$1,191	\$145	-	-
2020	464	\$1,271	(\$179)	\$39	(\$140)	(\$302)	\$1,657	\$590	\$646	\$159	16	7%
2021	444	\$1,696	\$1	\$47	\$48	\$108	\$1,694	\$753	\$809	\$51	464	52%
2022	523	\$2,978	\$544	\$48	\$592	\$1,132	\$1,938	\$1,557	\$1,616	\$17	634	70%
2023	478	\$3,137	\$589	\$49	\$638	\$1,335	\$1,905	\$1,499	\$1,552	\$32	568	63%

* Calculated Cost per ton is average price per ton minus EBIT per ton

** Calculated Sales represent revenues from the sale of tubular products only and is calculated as shipments times average realized price per ton.

*** Net Sales above includes sales of tubular products, tubular production by-products, and intersegment sales.

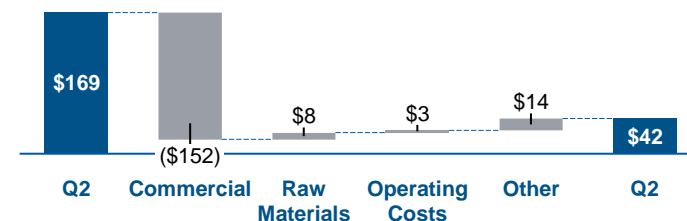
(a) Excludes intersegment transfers.

(b) EBIT and EBITDA amounts were adjusted due to the retrospective application of accounting standards update 2017-07, "Compensation-Retirement Benefits" that was effective January 1, 2018.

(c) The Fairfield electric arc furnace commenced operation in October 2020 and has a raw steel capacity of 0.9 million net tons. The 2020 production as a % of total capability amount is based on an October 1, 2020 start date.

Note, figures shown above may not sum to their respective totals due to rounding.

EBITDA Bridge, Q2 2023 vs. Q2 2024 (\$ millions)



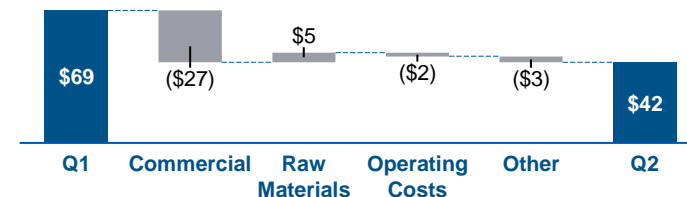
Commercial: The unfavorable impact is primarily the result of lower average realized prices.

Raw Materials: The favorable impact is primarily the result of lower scrap costs.

Operating Costs: The change is not material.

Other: The favorable impact is primarily the result of lower profit-based payments.

EBITDA Bridge, Q1 2024 vs. Q2 2024 (\$ millions)



Commercial: The unfavorable impact is primarily the result of lower average realized prices.

Raw Materials: The favorable impact is primarily the result of lower scrap costs.

Operating Costs: The change is not material.

Other: The change is not material.

FREE CASH FLOW, LIQUIDITY, AND DIRECT RETURNS

Free Cash Flow	Year Ended 12/31/2016	Year Ended 12/31/2017	Year Ended 12/31/2018	Year Ended 12/31/2019	Year Ended 12/31/2020	Year Ended 12/31/2021	Year Ended 12/31/2022	Year Ended 12/31/2023	YTD as of 6/30/2024
(\$ Millions)									
Cash provided by operating activities	\$754	\$826	\$938	\$682	\$138	\$4,090	\$3,505	\$2,100	\$446
Cash used in investing activities	(318)	(389)	(963)	(1,958)	(563)	(840)	(1,679)	(2,568)	(1,275)
Free Cash Flow	\$436	\$437	(\$25)	(\$1,276)	(\$425)	\$3,250	\$1,826	(\$468)	(\$829)

Liquidity	As of 12/31/2016	As of 12/31/2017	As of 12/31/2018	As of 12/31/2019	As of 12/31/2020	As of 12/31/2021	As of 12/31/2022	As of 12/31/2023	As of 6/30/2024
(\$ Millions)									
Cash and cash equivalents	\$1,515	\$1,553	\$1,000	\$749	\$1,985	\$2,522	\$3,504	\$2,948	\$2,031
Amount available under Credit Facility Agreement (a) (b)	1,123	1,500	1,500	1,380	944	1,746	1,746	1,746	1,746
Amount available under Big River Steel - revolving line of credit (a)	-	-	-	-	-	350	350	299	306
Amounts available under USSK credit facilities (c)	261	297	330	155	224	353	325	181	176
Total Liquidity	\$2,899	\$3,350	\$2,830	\$2,284	\$3,153	\$4,971	\$5,925	\$5,174	\$4,259

(a) We show reduced availability in our credit facility when we do not meet the fixed charge coverage ratio covenant of at least 1.00 to 1.00.

(b) On July 23, 2021, U. S. Steel amended the Credit Facility Agreement to reduce the facility size to \$1.75 billion from \$2 billion.

(c) On September 28, 2023, the Company elected to reduce the size of the USSK Credit Agreement from €300 million to €150 million.

Direct Returns	Year Ended 12/31/2016	Year Ended 12/31/2017	Year Ended 12/31/2018	Year Ended 12/31/2019	Year Ended 12/31/2020	Year Ended 12/31/2021	Year Ended 12/31/2022	Year Ended 12/31/2023	YTD ss of 6/30/2024
(\$ Millions)									
Dividends Paid	\$31	\$35	\$36	\$35	\$8	\$23	\$48	\$45	\$23
Share Repurchases	\$0	\$0	\$75	\$88	\$0	\$150	\$849	\$175	\$0
Total Direct Returns	\$31	\$35	\$111	\$123	\$8	\$173	\$897	\$220	\$23

Shares Repurchased	0	0	2,760,112	5,289,475	0	6,556,855	37,558,925	7,092,016	0
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