



**Director Since:** 2012

**Age:** 72

**Board Committees**

- Audit Committee (Chair)

**Other Public Directorships  
(past five years)**

- Halliburton (NYSE: HAL)  
(since 2012)
- BlackRock, Inc. (NYSE:  
BLK) (since 2000; Lead  
Director since 2017)

**Education**

- B.S. in Geology,  
Augustana College
- M.S. in Geology,  
University of Illinois

# Murry S. Gerber

**Independent Director**

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## Qualifications for Board Service

Murry Gerber has over 40 years of experience leading and advising companies in the energy, natural resources, and industrials sectors – industries important to U. S. Steel's suppliers and customers. He brings extensive expertise in oversight of strategic, operational and financial matters for large global enterprises. As an independent director at BlackRock and Halliburton, Mr. Gerber offers valuable insights into leading corporate governance and business impact practices, strengthening the Board's oversight of long-term growth strategy.

Mr. Gerber is deemed a financial expert as defined by the SEC rules.

## Key Director Skills

- |  |                                    |
|--|------------------------------------|
| - Top Level Enterprise/Corporate Leadership  | - Steel/Related Industry           |
| - High Level Financial                       | - International Markets            |
| - Human Capital Talent Development and Labor | - Environmental and Sustainability |
| - Technology Transformation                  | - Risk Management                  |
- As a director at BlackRock, Mr. Gerber leveraged his financial and business acumen to oversee critical decisions during a period of significant transformation, including the acquisitions of Merrill Lynch Investment Managers in 2006 and Barclays Global Investors (BGI) in 2009, which resulted in BlackRock becoming the largest manager of ETFs in the world.
  - Mr. Gerber helped establish Coral Energy, now Shell Trading North America, and served as Treasurer of Shell Oil, bringing valuable enterprise risk management expertise to the Board.
  - In leadership roles at EQT and Shell Oil, Mr. Gerber spearheaded extensive shareholder value creation initiatives, driving substantial growth and performance improvements and leading the organization through technological change as it pioneered the development of shale gas, contributing to American energy independence.

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## Career Highlights

**EQT Corporation** (NYSE: EQT) – an American energy company engaged in hydrocarbon exploration and pipeline transport

- Executive Chairman (2010-2011)
- Chairman and CEO (1998-2010)

**Shell Trading North America (Formerly Coral Energy)** – a petroleum products company

- CEO (1995-1998)

**Shell Oil Company** – a British multinational oil and gas company

- Treasurer (1994-1996)